

MINUTES TO THE MEETING OF THE BOARD OF DIRECTORS OF THE STUDENTS' ASSOCIATION OF THE ALGONQUIN COLLEGE OF APPLIED ARTS AND TECHNOLOGY CORPORATION HELD ON NOVEMBER 20, 21 AND 22, 2009 AT THE GLENHOUSE RESORT.

13/09

Present: Mike Hirsch, President
Emily Boehm, Vice-President
James Kenny, Director
Betania Osorio, Director
Dayna Poulin, Director
Andy McTaggart, Director
Samantha Davidson, Director
Julia Berardini, Director
Kevin Johnston, Director
Jack Doyle, General Manager

Regrets: Don MacRae, Executive Assistant
Jack Doyle, General Manager

Friday, November 20, 2009

The meeting was called to order at 7:30 p.m.

The President welcomed the members to the Intensive Policy Weekend and continued by walking them through the agenda. The following motion was then moved, seconded and carried:

McTaggart BE IT RESOLVED THAT the Board of Directors approve the agenda for
Kenny meeting 13/09 as presented.

Johnston BE IT RESOLVED THAT the Board of Directors approve the minutes
Osorio from meeting 12/09 as presented.

The President then led a discussion on the position of PEO. After a lengthy discussion the following motion was moved, seconded and carried:

McTaggart BE IT RESOLVED THAT the Board of Directors approves Dayna Poulin
Kenny as Primary Electoral Officer for the 2009/10 Board elections process.

The President then asked the members to get out their agendas so that they could schedule the attendance at the following events:

Pembroke Student Forum	December 1 at noon: James, <u>Kevin</u> , Dayna, Tania
Perth Student Forum	December 2 at 4:30 p.m.: Sam, <u>Mike</u> , Andy, Kevin
Orientation Ottawa	December 2 at 6:30 p.m.: Dayna, James, Emily, Tania

Ottawa Student Forum
Orientation Ottawa

December 3 at noon: Mike, Kevin, Tania, Dayna, James
December 3 at 6:30 p.m.: Julia, Sam, Dayna, Kevin, Mike,
Andy

The Board recessed for the evening at 8:25pm.

Saturday, November 21, 2009

The meeting was reconvened at 9:00 a.m.

At this point in the meeting Jack Doyle, General Manager, joined the Board.

The Vice-President led the members in a Board Leadership exercise that illustrates the different thinking styles affecting interactions between Board members.

Incidental Reports

Jack Doyle, CEO, informed the Board that the Mgt. Committee carefully reviewed all cash flows and assumptions and assured the Board that the SA funding model will support the SA's plans to build on the Ottawa, Perth and Pembroke Campuses.

Emily Boehm, VP, offered an incidental report high-lighting the Strategic Programming and Services Review, the SA's success at a recent meeting of the Board of Governors, student email options, smoking strategy, and the discussions surrounding residence fees. Board members asked questions regarding the idea of making rooms in residence available to students one week before classes begin so that all students can attend college orientation activities. Members had numerous questions regarding the access that CLC employees have to student information and the appropriateness of that access. Members also suggested we inquire into the need to ask students for exam schedules given the recent discovery that students can, in fact, stay until the end of their contract. Andy McTaggart, Director, highlighted the need for a student forum in Residence.

Mike Hirsch, President, reported that April 1 the college will host the Board to a Senators Hockey game. Mike MC'd the Remembrance Day ceremonies and reported that it was a very intense experience and that he appreciated the honour to serve in that role. The SPSP Committee schedule is really picking up and Mike reported that the SA is having a real voice in the process. Mike also reported on the process for the preparation leading up to the presentation at the Board of Governors meeting where the SA received approval for the development of a new student commons on the Woodroffe campus.

Policy Title: Mission Statement – End's Exploration and Discussion

The Board reviewed the End's policy and engaged in a lengthy exploratory discussion. Andy McTaggart led the discussion with the Board. Following some introductory statements, Andy proposed adding section (g) "a loyal, spirited, passionate and united

community.” The Board agreed that they are open to reviewing section (e) a harmonious, sociocultural environment. Next, the Board discussed at length the placement of this policy plus the implications of this policy. In the end, the Board accepted the following language to replace the policy statement: ‘a harmonious sociocultural environment.’ The new language will read, “A proud, united culture.”

The Board reconvened following the lunch break at 2:05pm. At this time, the Board decided to invest another 30 minutes into further defining the new policy statement.

Some notes included:

- Joining of peers from all campuses and programs
- Spirited, prideful, social hub
- Student space, welcoming, friendly,
- An inclusive environment

Policy Title: Annual Board Planning Cycle

The members of the Board reported on the following:

Directors offered updates on SPSP Committee participation and process. Participating members observed and applauded the good efforts of the committee to manage the sensitivities in the process, specifically, the tension between transparency and managing anxiety and expectations of college employees.

Perth Campus plans are underway. Samantha and Jack will be meeting with the architect, Linda Cooke, Brian Payne, Jack Doyle and Leigh MacKay to review the drawings.

Emily and Mike gladly reported that the Board of Governors approved the plans for the SA’s student commons and auditorium. There was a brief discussion regarding the location of the new building (located adjacent to D block) plus there was a lengthy discussion regarding the college’s long term plans for parking.

Dayna reported that she has been linking with students regarding their sense of belonging and connectedness to the college. This linkage will help to inform the Board regarding the development of its policy to create a “proud, united culture.”

A ‘virtual college’ survey draft has been circulated to Andy and James following their input. They then requested the Board’s participation in distributing the surveys to students with a return date of the end of next week.

Emily reported that there is much discussion at College Academic Council and Program Councils about the concept of a virtual college. People are looking forward to the ‘white paper’ to provide more clarity on the direction of the ‘virtual college.’

Priority Action Plan and Re-evaluation

Having received updates from each director, the Board reviewed its priorities for the year while keeping in mind the time remaining in the term of this Board. Members agreed that as directors' academic schedules change, the Board will need to be more flexible in ensuring attendance at various committee meetings. In short, the priorities remain as 'board' priorities and not the priorities of individual directors.

From this discussion, the following actions emerged.

- Add “put more urgency behind developing a parking strategy” under priority number 1, **Campus Facilities Development**.
- Add attendance on the Student Success Committee under Priority number 2, **Explore Student Support Services in the areas of physical, mental, emotional and spiritual health, as well as residence life**.

Poulin BE IT Resolved that the Board of Directors approve to put more
Kenny emphasis on Board priority number 2.

Motion carried.

As a consequence, Dayna Poulin will head up a white paper to conduct exploratory research under priority number 2.

- Priority number 3, **Academic program and services review**, requires no revision.
- Priority number 4, **Create a stronger bond between students and Algonquin**, Andy will return a policy draft to the Board in December.
- Priority number 5, **Aid in development of successful virtual college**, requires no revision.
- Priority number 6, **Ensure environmental accountability within Algonquin College**, remove ‘Formal representation on environmental sustainability committee’.

At this point in the meeting the members conducted a Board Leadership activity entitled “Professionalism”.

The Board then reviewed the Student Forum policy, highlighting areas for improvement and then identified Chairs and Secretaries for all scheduled student forums. Next, the Board drafted agendas. The Board monitored its own performance and discussed specific actions to ensure accountability of the Board as a whole and also individual performance on the Board.

At this point in the meeting the members conducted a Board Leadership activity entitled “Worry List”.

The Board recessed for the evening at 6:32 p.m.

Sunday, November 22, 2009

The meeting was reconvened at 9:00 a.m.

The Board began the meeting with a team building activity to energize the group.

Potential Faculty Strike Update

The Board discussed the possibility of a faculty strike and the position that the Board will take in the event of a strike. Determining when to issue a communiqué was also a subject of discussion. Mike Hirsch, President, will meet on Monday, November 23rd with Bob Gillett, President of Algonquin College and Doug Wotherspoon, Executive Director, Advancement, to receive an update on the collective bargaining process. Following this meeting, Mike will update the Board via email at which time the Board will determine its next course of action. The Board's position on the collective bargaining situation will not favour one side or the other. Rather, the Board's position will favour "Keeping students in class" and all communication will support this message.

Policy Type – Ends Policy – defining Student Success.

Mike Hirsch, President began the discussion by explaining to the Board the challenges and lack of consensus within Algonquin College as to what "student success" actually means. Jack Doyle, General Manager, added that if the Board could provide a definition in policy of "student success" that this would provide a sense of clarity to the entire college community and would ultimately impact the allocation of resources to achieve student success. Board members were asked to write down their own definition of success to begin the process. Mike reminded the board that the goal today is not to complete a policy but to open the dialogue on this very important subject. Two samples were selected to help continue the discussion:

When Algonquin College provides me with all the available resources to assist me in achieving my goal/purpose for studying; whether spiritually, economically and academically.

Student Success is defined as the culmination of hard work, and life experience resulting in a diploma, recognition and a stream of networks that contribute to the achievement of individual goals.

The Board explored the language and sentiments expressed in the above statements and looked for commonalities that could form the building blocks of a policy statement. Directors will link with students on what constitutes success.

Board Monitoring

The Board monitored its own performance. Mike Hirsch, President, encouraged the Board to monitor according to policy in an effort to increase the overall performance of the Board. Mike emphasized that we can always improve some aspect of our performance.

McTaggart BE IT RESOLVED THAT the Board of Directors approve the honorarium
Osorio (25 hours) for Samantha Davidson for the month of November.

The following motion was then moved, seconded and carried:

McTaggart BE IT RESOLVED THAT the Board of Directors adjourn this meeting at
Kenny 1:03 p.m.

Chairperson

Secretary